

ANNEX 4

Healthier and Stronger Communities Partnership Development Workshop Report

1. Introduction

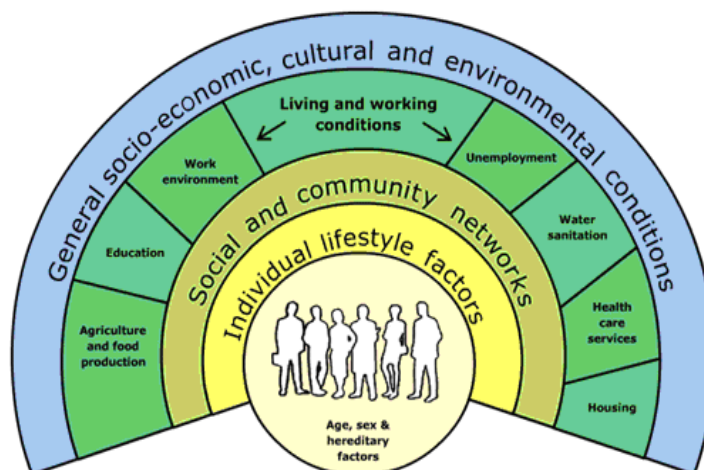
- 1.1 This report sets out the main points arising from the presentations and discussion groups at the Healthier and Stronger Communities Partnership 'Development Workshop' held at the Coaver Club, County Hall, Exeter on Friday 16th October 2009. The participants at the workshop were drawn from the Healthier and Stronger Communities Partnership executive group, senior commissioning officers, the Audit Commission and Government Office South West (see Appendix 1).

2. Scope and Context for the Partnership

Ian Tearle, Head of Health Policy, NHS Devon

- 2.1 The main theme of this presentation was the breadth and complexity, at a time of increasingly limited public sector resources, of the agenda that the Partnership is working to and is reflected in the vision and terms of reference (see Appendix 2).
- 2.2 The work of Dahlgren and Whitehead (1998) provides a helpful theoretical framework. Figure 1 shows the wider determinants of health and how they inter-relate.

Figure 1: The wider determinants of health (Dahlgren and Whitehead in the Acheson Report 1998):



- 2.3 Reference to the 'Fully Engaged' scenario described by Wanless (2002) provides further evidence of the need to focus on community development and health improvement interventions as much as healthcare and treatment services. This presents very clear challenges in terms of resource allocation which the Partnership needs to focus on if it is to truly strengthen local approaches to developing healthy communities and healthy lifestyle choices.

3. Joint Strategic Needs Assessment (JSNA)

Simon Chant, Head of Public Health Intelligence, NHS Devon

- 3.1 The Joint Strategic Needs Assessment (JSNA) describes a process that identifies current and future health and wellbeing needs in light of existing services, and informs future service planning taking into account evidence of effectiveness (Department of Health, 2007).
- 3.2 The core data areas in the 2009/10 refresh cover:
- demographics
 - public health
 - health related activity
 - adult social care
 - children and young people
- 3.3 The main headlines arising out of the refresh are:
- challenges of size and sparsity
 - strong population growth
 - rising birth rates
 - ageing population
 - long-term illness
 - carers
 - lone pensioners
 - national measures mask deprivation and inequalities
- 3.4 Key areas for development are:
- establishment of a Joint Strategic Needs Assessment Steering group
 - transition from data collection to targeted intelligence
 - specific Joint Strategic Needs Assessments for
 - safeguarding children
 - others
 - rolling updates
 - Devon report

4. The Focus of the Partnership

4.1 Discussion groups considered the role and focus of the Partnership to ensure that it adds value over and above the current work that is taking place. The main points from the discussions are:

Role and functions

- enabling, influencing and empowering
- championing, learning, growing and embedding good practice
- leading transformational change, not incremental change, to steer future local planning
- providing more clarity about structure and who has what roles and responsibility and accountability
- agreeing strategic priorities around health and wellbeing (not just health!) to inform the next Local Area Agreement (LAA), Local Strategic Partnership (LSP) strategies and local Health and Wellbeing Group (HWG) action plans

Criteria for prioritising work

- issue is identified within Joint Strategic Needs Assessment (JSNA) or by the local Health & Wellbeing Group
- requires a multi-agency response
- delivers material benefit(s) to the local community **and** at least **one** agency
- reduces inequity (to at least the Devon average)
- will be measurable and has agreed proxy indicators
- benefit from Devon wide framework/process
- moves towards upstream/earlier preventive action
- reduces 'acute end' activity **and** spend
- requires overall leadership/co-ordination/local performance management/needs mainstreaming of delivery
- increases sense of community and personal engagement and control
- adds social value
- has multi Health & Wellbeing Group endorsement

Outcomes

The work of the Partnership should demonstrate impact on:

- emotional resilience
- individual control over life
- education/learning
- employment/meaningful occupation
- settled accommodation/housing

Proposed actions

- review the 'client focus' Strategic Implementation Groups (SIGs) and determine if they are the right ones and identify the interdependencies between them at both the local and County level
- carry out an audit of current activity under Local Strategic Partnerships (LSPs) and Health & Wellbeing Groups (H&WGs) at the local level
- test the criteria through the process of endorsing and then overseeing the implementation of the Rural Health Strategy and the Mental Health and Emotional Wellbeing Strategy

5. Healthier and Stronger Communities Partnership Work Programme 2010/11

- 5.1 Taking into account the feedback in section 4, Table 1 below sets out a draft work plan for 2010/11 for the Healthier and Stronger Communities Partnership.

6. Summary

- 6.1 There was a consensus from the participants that the workshop had been helpful in:
- identifying the breadth and complexity of the agenda facing the Partnership
 - providing further clarity around the role and function of the Partnership
 - scoping priority objectives to inform the work programme
- 6.2 The Healthier and Stronger Communities Partnership will agree the work programme at the next meeting.

Dr Virginia Pearson
JOINT DIRECTOR OF PUBLIC HEALTH
DEVON COUNTY COUNCIL AND NHS DEVON

October 2009

TABLE 1

Healthier and Stronger Communities Partnership (HSCP) Work Programme 2009-11 (DRAFT)

1. Governance and Performance Management of the Health and Wellbeing theme within the Devon Local Area Agreement (LAA)			
Action	Timescale	Lead Director(s)	Lead Officer(s)
1.1 Co-ordinate the production of quarterly RAG performance reports for GOSW for all Health and Wellbeing indicators.	Quarterly to March 2011	Director of Public Health	Head of Health Policy Community Strategy Officer Lead Adult and Community Services Lead
1.2 Produce performance reports and improvement plans as necessary for the HSCP meetings for all Health and Wellbeing indicators.	Quarterly		
1.3 Produce exception reports for the Devon Strategic Partnership Performance and Resources Group to initiate a whole system response to improve performance	Quarterly		
2. Developing a consistent approach across the Strategic Implementation Groups (SIGs)			
Action	Timescale	Lead Director(s)	Lead Officer(s)
2.1 Review the range of existing strategic implementation groups to determine if they are the right ones, any gaps and interdependencies between them at both the County and Local level.	November 2009	Interim Executive Director of Adult & Community Services (ACS) /Director of Strategic Commissioning	Adult and Community Services Lead Head of Health Policy
2.2 Meet with commissioning leads to agree terms of reference across groups and ensure appropriate Chair nomination.	January 2009		SIG Commissioning Leads
2.3 Produce actions plans for 2010/11 which reflect local and county level priorities.	April 2010		SIG Commissioning Leads
2.4 Ensure performance reporting arrangements are in place linking to the HSCP and other relevant strategic partnerships.	May 2010		

3. Review of Health and Wellbeing related partnerships at County and Local level			
Action	Timescale	Lead Director(s)	Lead Officer(s)
3.1 Identify and analyse the nature and extent of groups and/or partnerships at strategic and implementation level and identify the relationships with the Transformational Programme Board and the Putting People First Programme Board.	January 2010	Director of Public Health	Head of Health Policy Community Strategy Officer Lead Adult and Community Services Lead Heads of Health Improvement
3.2 Produce a report and make recommendations for any new structures or process to the HSCP.	April 2010		
4. Scoping options for future Local Area Agreement Processes (LAA)			
Action	Timescale	Lead Director(s)	Lead Officer(s)
4.1 Informed by the audits and reviews, scope options with key partnerships and stakeholders for innovative and collaborative approaches for the next LAA phase.	May 2010	Director of Public Health Interim Executive Director of Adult & Community Services (ACS)	Head of Health Policy Community Strategy Officer Lead Adult and Community Services Lead Heads of Health Improvement
4.2 Make proposals for priorities and model of working for the LAA 2011 - 14	September 2010	Executive Director of Children and Young People's Services	
5. Endorsing the Stronger Communities Delivery Plan 2010 -12			
Action	Timescale	Lead Director(s)	Lead Officer(s)
5.1 Agree priority objectives and produce a business case for allocating the Local Public Service Agreement Funding.	January 2010	Director of Public Health	Community Strategy Officer Lead
5.2 Secure endorsement for the delivery plan from the Stronger Communities and Health Improvement Group and agree the performance reporting framework and processes.	March 2010		
6. Implementing the Rural Health Strategy and the Mental Health and Wellbeing Strategy			
Action	Timescale	Lead Director(s)	Lead Officer(s)
6.1 Produce strategies and implementation plans, specifying local and county level activity and secure endorsement from the HSCP.	March 2010	Director of Public Health	Head of Health Policy

6.2 Agree performance reporting arrangements and monitor indicators through the Stronger Communities and Health Improvement Group.	June 2010		
7. Engaging stakeholders into the work of the Healthier and Stronger Communities Partnership			
Action	Timescale	Lead Director(s)	Lead Officer(s)
7.1 Agree a date and programme for a stakeholder conference to be held in Summer 2010.	March 2010	Director of Public Health Interim Director of Adult & Community Services (ACS)	Head of Health Policy Community Strategy Officer Lead Adult and Community Services Lead
7.2 Hold conference.	May/June 2010	Director of Strategic Commissioning	
7.3 Produce conference report.	July 2010		

Healthier and Stronger Communities Partnership Development Workshop

1. List of Participants

Name	Title/organisation
Dr Virginia Pearson	Joint Director of Public Health, Devon County Council & NHS Devon Chair Healthier and Stronger Communities Partnership
Philip Bostock	Devon Districts Forum
Jayne Carroll	Director, Strategic Commissioning, NHS Devon
Simon Chant	Head of Public Health Intelligence, NHS Devon
Paul Collinge	Joint Planning & Strategic Commissioning - Older People
Clare Cotter	Joint Planning & Strategic Commissioner - Carers
Diana Crump	Devon Consortium
Alison Golby	Joint Planning & Strategic Commissioning – Housing
Iain Mellis	Head of Public Health Partnerships, NHS Devon
Karen Nolan	Devon Consortium
Ian Pearson	Joint Planning & Strategic Commissioner – Adult Mental Health
Paul Shand	Locality Manager (Devon, Somerset & Torbay) Government Office South West
Marguerite Shapland	Non Executive Director, NHS Devon
Jennie Stephens	Interim Director of Adult and Community Services
Jay Talbot	Chair, Stronger Communities and Health Improvement Group
Ian Tearle	Head of Health Policy, NHS Devon
Pauline Webb	Performance Specialist, Audit Commission

Healthier and Stronger Communities Partnership Vision and Terms of Reference

1. Vision

- 1.1 Everyone in Devon has the opportunity to live in a healthy community which has the following characteristics; learning, fair and just, active and empowered, influential, economically strong, caring, green, safe, welcoming and lasting. People will also have their physical, social and emotional needs met, through enabling individuals, families and communities to access the support they need. The combined impact will be to reduce the health inequalities that exist across the County.

2. Terms of Reference

- to have delegated authority from the Devon Strategic Partnership to sign off the delivery plans of the Strategic Implementation Groups (SIGs)
- to maintain an awareness of national policy developments and to interpret these into the local context
- to co-ordinate and assure performance against Devon Local Area Agreement 2008 - 2011 targets ensuring delivery plans and recovery plans where performance is off target are in place reporting to the Devon Strategic Partnership Delivery Board
- to co-ordinate and assure performance against the Way Ahead action plan
- to understand the needs of Devon's diverse communities through the Joint Strategic Needs Assessment (JSNA) process drawing on various sources of local intelligence
- to identify effective interventions to address those needs
- to co-ordinate the work programme across the Strategic Planning groups and promote appropriate collaboration to ensure coherence with the Way Forward strategy and Local Area Agreement 2008 – 2011 targets
- to commission task and finish groups to provide expert advice